Planning Aid
Planning Aid England and Planning Aid for London together provide free, independent and professional help, advice and support on planning issues to individuals and communities who cannot afford to pay for professional help. The service is delivered through a small team of staff and a network of volunteers, the majority of whom are Chartered Town Planners, who give their time free of charge. Planning Aid also works with developers, local authorities and others to help raise the standard of community engagement on planning matters.

How you can contact us
Planning Aid is delivered through staff and volunteers based in the community:

Planning Aid England
› Advice Line: Tel: 0330 123 9244 Email: advice@planningaid.rtpi.org.uk
› General Enquiries: Tel: 020 3206 1880 Email: info@planningaid.rtpi.org.uk

Planning Aid for London
Tel: 020 7401 8046 Email: info@planningaidforlondon.org.uk

Other Planning Aid contact telephone numbers:
› Planning Aid for Scotland 0845 603 7602
› Planning Aid Wales 02920 625 009

Full contact details for Planning Aid services are at:
www.rtpi.org.uk/planningaid and
www.planningaidforlondon.org.uk

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For developers, communities and decision makers, one of the biggest challenges in taking forward a development scheme is to ensure that public engagement is undertaken in a way which is meaningful, inclusive and brings benefits for all involved.

This guide is intended to provide practical advice for all those involved in public engagement in development schemes which require planning consent. It is illustrated by real examples of good practice and provides information and assistance to those planning, engaging in, or assessing community consultation.

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Good engagement reduces conflict, results in better development and most importantly allows communities to have an influence over the future shape of the places where they live.

Good Practice Guide to Public Engagement in Development Schemes

There are many challenges to successful engagement with the community on development schemes, but they are small in comparison to the risks of failing to engage in a timely, meaningful and inclusive manner.

“Effective consultation at the early stages of proposals improves schemes and creates value.”

Mike Dunton, Consultant G L Hearn.

“Good engagement motivates and inspires individuals and communities to help shape the future of their neighbourhoods, with positive outcomes for all involved.”

Sue Manns, National Planner, Planning Aid England.

About Planning Aid

Planning Aid offers people the opportunity to get involved in the development of their local areas. We provide free and independent professional planning advice to community groups and individuals who cannot afford to pay professional fees. We work with communities to help them understand and play a role in the planning process. We are an independent source of advice and information on planning issues, and not part of central or local government.

Further information and contact details can be found at the back of this guide.

Engagement is a two way process of openly sharing and exchanging information, understanding different views, listening and responding to suggestions, developing trust and dialogue to support effective working relationships to the mutual benefit of all involved.
Why Engage?

Depending on the size and type of development project, there are different legal requirements for community consultation. Larger projects, including nationally significant infrastructure projects now require considerable consultation by the developer before an application is submitted. Other projects, for example small developments such as a change of use or householder application, may only require neighbours to be notified by the local authority once an application has been submitted. Whatever the requirements, talking to neighbours and others before an application is submitted will often save time, reduce risks and most importantly result in a better scheme.

It makes sense to engage

Good developments are those which work well with their local areas. This means that as part of the design process there is a need to understand how a place works and functions. The community are well placed to help with this information. Good community consultation and engagement is an essential part of a good development process, especially when undertaken early on in the process when changes to a scheme can more easily be made.

For communities, engagement means a chance to understand what is proposed, to explore how a development can bring value to an area, to identify which options would work best within a local context, to help shape solutions and to have their say on a scheme.

For developers, engaging with the local community can provide vital local knowledge, reduce the risk of challenges and delays, identify how a scheme can bring value to a local area and enhance the reputations of all involved.

For decision makers, good pre-application engagement will have identified those issues of importance to the local community and show how the proposal has responded to these. It will be for the decision maker to balance these along side planning policy and other considerations, e.g. traffic impact, job creation and make a decision on the application.

Good engagement does not mean that a scheme will definitely go ahead as it may be unacceptable in terms of planning policy however, it will play a big part in helping all those involved to understand the issues and risks associated with an application and in reducing delays once an application has been submitted.

Good engagement is about more than just ‘ticking a box’. If there is no real commitment, all the key decisions have been made, not enough time is allowed or there are insufficient resources to engage properly, it is likely that at best little will be achieved and at worst, may add to the frustrations of a community increasing the risk of objections, delay and possible refusal of consent.

A recipe for good engagement

There is no ‘perfect recipe’ for good community engagement. Every development scheme and every community will be different. However this guide describes some good practice ‘ingredients’ which can be used to develop a positive and beneficial engagement process.

When making design changes in response to comments from the community, it is important to be sure that the views are representative of the community, because if not, then it might not be the right solution. Inclusive engagement is the key to success.

Community consultation and engagement should not be carried out just to tick a box – it should have a clear purpose and be of value to all involved, otherwise it might do more harm than good!

Good engagement reduces conflict, results in better planning outcomes and most importantly allows communities to have an influence over the future shape of the places where they live.

“The typical participants in local decisions vary according to activity, but generally are more likely to be white, older, better educated, richer, middle class males.”


When investing in a new product, a good business will invest in ‘market research’ or consultation to ensure that the product is fit for market. Development schemes are no different.

“Change happens – and needs to happen – but people are often very uncomfortable with the uncertainties that change brings to their lives. Early and appropriate engagement in the development process can do much to minimise uncertainty, and help people make a positive impact on schemes rather than just sniping from the sidelines. This Good Practice Guide will help planners and other key players ensure that this happens.”

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Principles of Engagement

Research and analysis – explore the context, history, different communities and groups in the area who may affected. Identify what will motivate people, what else is happening in the area, establish if it is connected and if so consider the potential to share events. Establish the goals – what are the benefits of engaging with communities and how will these be realised?

Monitor and evaluate – monitor engagement and use the results to identify gaps and inform actions to widen the process and ensure a balanced community response is achieved. Consider the comments received and how they can be taken into account in the design – is further engagement required?

Relationship building, knowledge and skills – develop links with key groups and individuals who can assist and advise on what matters in the area. Consider how existing community groups, networks and representatives might be involved, what barriers might exist and what help might be needed to build the capacity to engage.

Communications – ensure that the information provided is clear, accessible and sufficient to tell people what they want to know, and to allow them to decide whether to engage. Be clear about what is fixed and why, and what is ‘up for debate’. Check that mechanisms are in place to allow information to flow in all directions and that response dates are clear.

Timing – be realistic, allow sufficient time to achieve the goals set at the start. Provide a clear timetable for the project identifying consultation opportunities. Ensure engagement takes place when things can be changed and when it is cost effective to do so. Allow sufficient time for considered and informed response. How and when will feedback be provided?

Inclusive – ensure under represented individuals and groups are included and that they have an equal opportunity to be heard. Be clear when making changes that these do not respond to a vociferous minority but are a response to a wider community view.

Continuing to engage – Has feedback been given and how will the relationships developed be continued into the construction and operational phases of a development project?

Learn from the process – identify what people think of the way the consultation has worked. What could be done better, what else needs to be done, was it a balanced and inclusive process. Identify the lessons learned and take these forward into other projects.

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Learn from the process – identify what people think of the way the consultation has worked. What could be done better, what else needs to be done, was it a balanced and inclusive process. Identify the lessons learned and take these forward into other projects.
Every development, no matter how large or small, can benefit from effective engagement. Talking to a neighbour before submitting an application for an extension to an existing building, listening to any views they may express and responding to comments they may make always helps, as does telling them when building work will start. This applies equally to a nuclear power station or major residential development. However, the approaches used, the time taken and the resources invested in consultation will be different, and should be in proportion to the size and impact of the development.
Planning for Community Engagement
The Different Stages of a Development Scheme

Pre-application Stage
- Build relationships with existing community groups and individuals, develop knowledge and capacity if needed.
- Research the area and communities, understand what else is happening, what will motivate people, what rumours or fears exist.

Pre-application consultation is a statutory requirement for Nationally Significant Infrastructure Projects.

Legal and other requirements
- What does the local authority Statement of Community Involvement say about non statutory pre-application consultation requirements?

Communicate widely to raise awareness, what is fixed and what is up for debate.
- Engage early and set out a clear timetable for consultation, including feedback.
- Monitor involvement, and take action to address under-representation.

Submission and Decision Stage
- Be clear about timescales and what will happen to comments.
- Communicate widely to explain why this consultation is taking place and why it is important to comment again.
- Be inclusive, ensure everyone has the chance to engage.
- Monitor involvement and inform people of decisions.

Legal and other requirements
- Nationally Significant Infrastructure Project – Report of Consultation forms part of the application and developer advertises application and notifies all those who have commented at pre-application stage.

Construction and Operation Stage
- Continue relationships with existing community groups and individuals and keep them informed of what is happening and when.
- Communicate widely.
- Respond to comments and take action to address issues before they become a crisis.
- Be inclusive, ensure everyone has the chance to engage.
- Monitor involvement and inform people of decisions.

Legal and other requirements
- Considerate Constructor Scheme.

Legal and other requirements
- Planning application - neighbours notified and site / press notices may be displayed as required.

Communicate widely to raise awareness, what is fixed and what is up for debate.
- Engage early and set out a clear timetable for consultation, including feedback.
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Pre-application Stage

Good Practice Approaches

### Awareness Raising

- Press notice
- Newsletters
- Website
- Leaflet drop

Research the communities who may be affected. Identify key individuals and groups who can spread the word.

Consider different levels of awareness raising depending on proximity and location.

Add colour to press advertisements and leaflets to draw attention to them, keep to key information, and notify those most affected in person to ensure they are aware of the scheme.

Explain what is proposed, what is ‘up for discussion’, the project, background, and why views would be needed.

Consult and Communicate

- Staffed exhibitions, interactive displays, where questions can be asked and answered
- Make questionnaires available for feedback and comments
- Offer presentations to local groups
- Provide regular updates via newsletters
- When appropriate consider requests for facilitated events

### Building Understanding

- Un-staffed exhibitions
- Leaflets
- Websites
- Information sheets
- Telephone hotline for further information

Build understanding and awareness.

Arouse interest.

Ensure venue is accessible and material appropriate to the audience and the area.

Consider timing of the exhibition, public transport accessibility, language /style used. Identify whether there is a need to produce material in different languages. Provide clear information about the project, background, explain what is ‘fixed’ and what is ‘up for discussion’, identify options, key dates for consultation events and how to comment.

Explain the relationship with other consultations.

Provide a telephone hotline for those wanting more information.

### Consult and Communicate

- Liaison groups
- Workshops with different groups (local residents and interest groups) to discuss development
- Focus groups
- Field trips
- Online forums
- Consensus building and mediation / dispute resolution
- Interactive websites

### Discuss and Debate

- Build trust, be transparent and manage expectations.
- Consider establishing a residents / community steering group and work with them to identify locations for events and fine tune the content.
- Identify and connect with other community events e.g. community fairs.
- Seek feedback and be clear what will happen to comments.
- Monitor attendance and consider additional venues / events to secure a balanced response. Consider a ‘home visit’ service.
- Re-consult if significant changes have been made to the proposals.

Use interactive websites to reach the ‘silent’ majority - then focus on those who were not engaging in our consultation process.

Use AED Energy held a series of workshops for school children and young adults to help to identify the issues and opportunities associated with a new nuclear power station in their area – the suggestions which resulted have influenced the project development.

### Effective Engagement

Community forum
- Drop-in sessions
- Staffed telephone hotline during construction
- Electronic update alerts

Continue to support and involve groups which have contributed to the process.

Invite feedback on issues before they develop into a crisis.

Use engagement to inform decisions on issues such as traffic routing.

Involve participants to share knowledge and experiences with similarly affected groups in the future, acts as mentors for others.

Advise participants in evaluation.

Keep the website up to date with responsive key contact information.

Provide electronic alerts at key stages.

**Examples**

“We aim to meet the challenges of ‘consultation fatigue’ and raise interest in the planning process by using local people to encourage their friends, neighbours and families.”

Mike Dando, Community Outreach Coordinator, Planning Aid England.

Planning Aid for London and Crossrail set up a Community Liaison Panel for residents of Whitechapel to help them be involved in each stage of planning and constructing Crossrail. In areas where English is not a first language, translation services have been offered to enable minority groups to engage.

“Sharing plans with my neighbour resulted in some good ideas which saved money and improved the appearance.”

Member of the public.

- A ‘Building Schools for the Future’ consultation in Birmingham took place on a vacant site where a new school was to be located.
- A traffic calming consultation event was advertised on road signs at affected junctions.
Submission and Decision Stage
Good Practice Approaches

Statutory requirements – either the local authority or developer will notify neighbours about a proposal. This notification could be by letter, site notice or a press notice.

Letters should explain proposal clearly, why views are being sought at this stage and what will happen to comments. Consider drawing attention to the importance of the letter in different languages.

Letters can include reference to Planning Aid where independent advice can be obtained. Explain relationship to other applications where relevant. If they relate to an appeal, explain how the views expressed previously will be taken forward, and how people may get involved in the process.

Local Planning Authorities can alert residents to new applications in their area via their websites.

Application and all associated material made available for inspection. This can be electronic or hard copy.

Ensure that written documents are easy to navigate and where necessary include a non technical summary.

Ensure plans displayed online are legible and it is possible to get an idea of scale – include key measurements in written form on plans.

Where there is a large volume of material break it down into bite sized chunks and link it electronically to avoid the need for those consulted to wade through huge documents to find the parts of interest.

Ensure paper copies are available for those without access to a computer and / or printer.

Ensure those without internet access can access and understand relevant documents – place in libraries and community centres and refer to Planning Aid.

Make plans and application documents available
For major schemes consider staffed exhibitions, where models may be available and interactive displays
Consider presentations to local groups
Make use of a website
Ensure that material is appropriate and accessible.
Models are helpful to show a major project design and how it fits with its local area.

For large schemes consider 3D visualisations, interactive models etc.

Where changes are made consider the need to notify people of amendments and how they can comment.

Be clear about who is undertaking the consultation and why, and who comments should be made to.

Workshops with key groups
Community forums
Mediation
Online discussion forum
Discuss with key parties / communities how conditions could be used to overcome concerns and how section 106 benefits could be used to address issues relating to the scheme for the benefits of those affected.

Consider using independent mediators to find an agreed solution.

Community forums
Online discussion forums
Keep community well informed of process, changes, decision and reasons.

If permission is granted, explain what conditions have been applied and what needs to be done to meet them. If permission is refused, explain why and what might happen next.

Examples
Conflict between neighbours arose following refusal of planning consent for an extension which conflicted with planning policy. Due to the wording of a letter, the applicant thought refusal was also due to the objection from the neighbour and a long-standing friendship was destroyed.

Mediation may be a way of achieving an agreed solution where there is conflict between parties.

Kirkstall Forge (Leeds) is a Brownfield mixed use development of over 100,000sq metres. The developer works through the local liaison group to provide regular progress reports throughout the life of the application and subsequent amendments. Regular updates are also provided on the website and each year the developer attends the local community festival (attended by over 20,000 people) and has a stand to provide the latest details of the scheme and answer questions about the proposals.

A number of local planning authorities have a ‘duty’ planning officer available to help people understand planning applications and how to make their views known. In Birmingham there is also help for those who find it hard to use the online information system.

Many councils now include reference to Planning Aid on their neighbour notification letters as a source of independent advice on planning.
Construction and Operation Stage
Good Practice Approaches

**Awareness Raising**
- Newsletters
- Website
- Leaflet drop

Notify local residents of when the project will begin and of any proposals to close access roads / pathways or restrict access. Include details of the hours of construction and how long work is expected to take.

Place colourful notices in key locations e.g. stations, bus stops, shops, community centres, places of worship. Notify communities about alterations to time tables, delays, achievements and changes to the scheme.

**Building Understanding**
- Leaflet on progress
- Newsletters

Provide contact information for project managers and the construction team who can respond to complaints.

**Consult and Communicate**
- Newsletters
- Drop-in sessions on site
- Presentations
- Website updates

Provide a telephone hotline for information / complaints. Identify a site officer and ensure they are known to the community. Include contact information on the website. Issue electronic alerts to raise awareness of key stages / road closures etc.

Make use of website and include contacts details. Ensure emails received are replied to.

**Discuss and Debate**
- Community forum and resident/tenant groups
- Telephone hotline
- Update website and electronic alerts

Discuss issues with affected groups / individuals e.g. times when access may be restricted, alternative routes and amend where appropriate.

Solve problems before they develop into conflict.

Make use of website and include contacts details. Ensure emails received are replied to.

Provide contact with designers so that the community can contribute to details such as landscaping materials etc.

**Effective Engagement**
- Community forum, regular updates
- Online discussion forums

Involves the project manager with local groups and develop relationships.

Involves communities with the scheme, can local residents be trained to work on the construction or in the building once constructed?

Work with community groups, invite them to see progress of development.

Provide feedback on website to show how comments have been acted on.

**Examples**
- Family Mosaic Housing Association held a competition to award 5 construction job apprenticeships to young people on an estate which was to be rebuilt as part of a regeneration scheme.

- “Lockleaze Voice is a Neighbourhood Planning Group open to all those living and working in the local community. Regular meetings are held at which the attendees can discuss and influence local concerns, particularly development schemes.”
  - Peter Whitehead, Community Outreach Coordinator, Planning Aid England.

- The Docklands Light Railway employed a ‘local ambassador’ as part of the launch strategy for Langdon Park Station to promote the use of the station by liaising with the local community and distributing travel cards. This was so successful that local ambassadors will be appointed for future station schemes.

- The Channel Tunnel Rail Link – High Speed project established a 24 hour helpline and appointed an independent Complaints Commissioner to oversee the project and report back to the local authorities.

- The Bull Ring development in Birmingham included viewing areas and live web cameras where progress on construction could be followed.
Delivering Good Practice

**Question:** When should consultation begin and what information should be provided?

**Answer:** Start as early as possible – explain the processes and that early views are sought on key issues / options. Provide sufficient information to allow informed responses to be made. This will allow the early identification of key issues and potential ‘show stoppers’. It establishes trust and understanding.

**Example:** When designing a flood alleviation scheme in Morpeth, the Environment Agency (National Environmental Assessment Service) approached the community early, were clear about what could be influenced, when, why and how, and kept local people regularly informed of progress. As a result they were able to dispel rumours, address local concerns and develop an option which had widespread support. This not only reduced the project risks, potential delays and complex land negotiations, but has resulted in a close working relationship with several interest groups which will bring longer term benefits.

**Question:** Why carry on engaging with the community once the application has been submitted?

**Answer:** The nature and type of engagement will change however, good neighbour relationships can avoid potential conflict during construction and operation. This can connect to the Considerate Contractor Scheme. Communities can also act as mentors to others and as ambassadors for a development, enhancing the reputation of the developer.

**Example:** The Cambridge Waste Management Park has been proactive in hosting visits to the facilities on site, with public open days, conducted tours and fun events. The development has taken place in stages and these events have contributed to dispelling myths about waste facilities and with the added bonus of improving understanding of recycling and environmental issues.

**Question:** Consultation and engagement costs money, time and resources, so if it is not a statutory requirement why do it?

**Answer:** Good engagement allows key issues to be identified, reducing risk and potential delays post submission for the developer whilst enabling the community to help shape a scheme at the point when changes are more easily made. Consultation and engagement should be in proportion to the size and impact of the scheme.

**Example:** Residents close to a proposal scheme delayed an application for 2 years as a result of a vocal campaign involving local councillors. Planning Aid met with the residents and found that whilst they did not object in principle they had concerns about access and felt ignored by the developer. The problem was subsequently overcome and consent granted. Pre-application consultation had not been undertaken, but could easily have helped avoid this situation.

**Question:** How do you ensure that the pre-application consultation comments received reflect the diversity and mix of the local community, both geographically and from a social perspective – if not what action needs to be taken to rebalance this?

**Answer:** The community is a kaleidoscope of different groups. Inclusive engagement ensures decisions taken reflect the wider community view, rather than a vociferous minority. It identifies key issues at a stage where they can be addressed rather than when it is too late to make changes. Monitor comments received, involvement in groups and meetings in terms of geography, age, gender, ethnicity etc on feedback forms, through independent exit surveys, visual recording of visitors. Reflect on how to fill any gaps to achieve a balanced community response – Planning Aid may be able to assist.

**Example:** In response to a number of development and redevelopment opportunities and challenges in the Lockleaze area of Bristol, a Neighbourhood Planning Group was formed through Planning Aid. The group now organise regular open meetings, have an active web site, and engage effectively with development proposals.
Delivering Good Practice

**Question:** How should comments received be reflected and what feedback should be given?

**Answer:** The supporting papers accompanying a planning application should show how the views of the community have been taken into account in developing a proposal. In the case of nationally significant infrastructure applications, this will take the form of a Report of Community Involvement. A good engagement process will also provide an opportunity for feedback which should be linked to key stages set out at the outset of the process.

**Example:**
Planning Aid helped residents produce a neighbourhood appraisal in Felling, Gateshead to support future regeneration. Residents presented their results to the Council and obtained feedback.

**Question:** How should consultation overload be avoided?

**Answer:** Those participating are giving up their time to contribute views on a development project. It is important to understand where and when efforts should be focused and to ensure responding to consultations does not become a full-time occupation.

Be innovative – connect with other events where possible. Explain the relationship with other consultations and what is different about each. Work constructively with others to ensure comments are passed on where relevant.

**Example:**
In Herefordshire, a consultation event was linked to a village Christmas Fair, with over 500 people visiting the exhibition. “Joining up with the Christmas Fair meant that we reached a far wider audience.”
Sheena Terrace, Planning Aid England.

**Question:** Will creative and innovative approaches result in criticism?

**Answer:** Consultation should be meaningful, informative and enjoyable. People will not participate in something which is dull or uninteresting. A good event is one where people leave feeling that they have learned something of interest and their time has not been wasted – these people will continue to engage.

What may work one time, may not work with a different group, but do not be afraid to innovate and to listen and learn from feedback.

**Example:**
A cost: benefit analysis exercise with young people helped decide the mix of play equipment which was to be included in a development. Planning Aid took local residents on an ‘eye spy’ tour of an area to help them identify local characteristics that could be reflected in a development scheme.

**Question:** How can I reach the hard to find, hard to engage, hard to motivate and hard to help?

**Answer:** These groups may engage if made aware of a project and its impact on them. There is a need to think through what might prevent them from participating e.g. time of day / location, culture etc and respond positively. Take advantage of existing local organisations, networks etc to disseminate information, using places visited by the wider community e.g. shopping centres, natural meeting places. Good decisions will be based upon an inclusive and balanced response. Advice on working with these groups can be provided by Planning Aid.

**Example:**
Rochdale Metropolitan Borough Council used a public artist to engage Muslim Elders and other under-represented groups within a wider consultation process, to help identify common themes for inclusion within the public realm aspects of a scheme.
Question: Can public meetings add value to consultation?

Answer: Public meetings are rarely an ideal forum to discuss and debate a development. However, if well handled they can be a good opportunity to listen to concerns and to provide information on a development proposal. Key things to consider include: using an independent facilitator who will ensure the smooth running of the event and equal participation for those who wish to speak, setting a clear agenda and rules of behaviour, inviting those ‘opposing’ and ‘supporting’ a development from the local community to speak at the start and end of the meeting, ensuring that those attending on behalf of the developer have sufficient seniority and knowledge to provide informed and authoritative responses.

Example: The Department of Energy and Climate Change, when consulting local communities on possible locations for new nuclear power stations, used an independent facilitator to help run the public meetings. Senior civil servants were also present and at Kircsanton, a community representative was invited to give the opening and closing comments. Effort was made to ensure people had their say and the meetings were generally felt to have been informative.

Question: Can I use the internet for consultation and if so, do I still need to do exhibitions and community events?

Answer: The internet is a useful tool to engage with busy people, and those who may not be able to get to exhibitions or events. The technology developed for web-based consultation can also be used at exhibitions and events e.g. fly-throughs and 3D visualisations. It can however, only reach those who have internet access. For the ‘hard to reach’ and those living in rural areas, access to the internet and / or broadband may be an issue. Schools, libraries and community centres often have web access where help is available to access the online consultation. Good monitoring of the website can help identify areas, groups who are under-represented in a consultation and allow other activities to be targeted to ensure inclusive engagement.

Example: A 3D virtual model was developed for the Ancoats Urban Village, Manchester. The model is accessible through the web so members of the public could see how Ancoats would look with the development proposals inserted. The use of gaming technology shows proposals in context and from every different angle. It also allows users to walk, drive or fly around the model without the need to purchase additional software. Being portable and transferable onto a big screen, the model is being used to assist consideration by councillors at planning committee and also with other consultation exercises with residents.

“Effective consultation of local people is often a rarity, and the greater the pressures for development, the greater the temptation to cut corners and ignore the public’s views. However this guide will help everyone to raise their game and meet the challenges of effective and inclusive engagement.”
Rhion Jones, Consultation Institute.

“IEMA welcomes this guidance, as effective public engagement brings benefits to all concerned helping to identify the issues, explore solutions, improve proposals and support better decision making.”
Jan Chmiel, CEO, IEMA.

“Paying lip service to community consultation is no longer enough. Engaging with communities is crucial to capture local opinion, resolve issues and ultimately deliver quicker and better development schemes. We therefore welcome this Guide and the advice it contains.”
Jeremy Handel, Director, Political Developments Ltd.

“Raising public awareness and understanding of issues such as the need for new infrastructure to meet national and local needs, economic development, environmental constraints, climate change mitigation are key to securing balanced responses.”
Jon Lord, Development Plans Manager, Tamworth Borough Council.